

Governor Snyder's FY2015 Budget Proposal

Bob Schneider, Director of State Affairs

Presentation to the Michigan School Business Officials School Finance Committee February 21, 2014

www.crcmich.org



Citizens Research Council

- Founded in 1916
- Statewide
- Non-partisan
- Private not-for-profit
- Promotes sound policy for state and local governments through factual research – accurate, independent and objective
- Relies on charitable contributions of Michigan foundations, businesses, and individuals
- www.crcmich.org





Outline

- Economic outlook and state revenue picture
- FY2015 Governor's budget: spending and tax proposals; long-run budget risks
- Highlights of major changes
- Assessment of the proposal: What's left of the surplus? How budget risks may impact the long run outlook





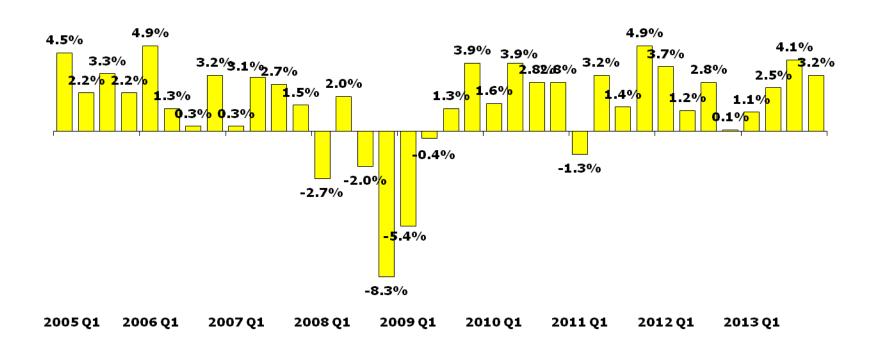
Economic and Revenue Outlook: "The Surplus"





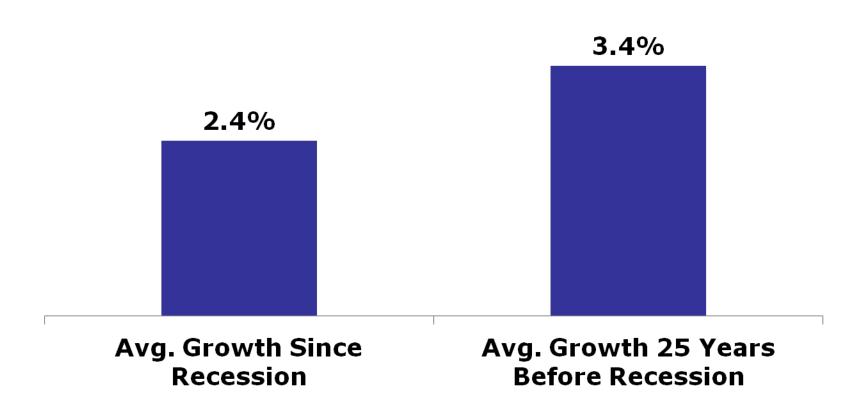
National Economy: Output has Been Growing for 4 Years

Real GDP Growth





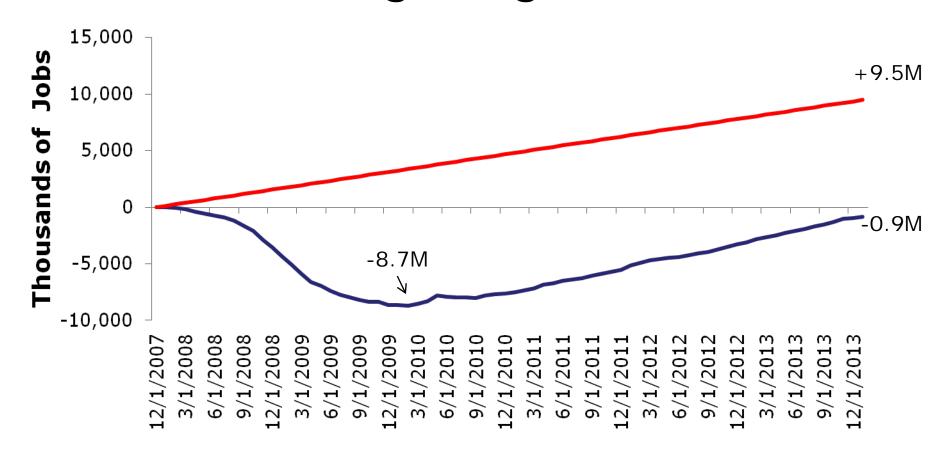
But Growth Has Been Slow







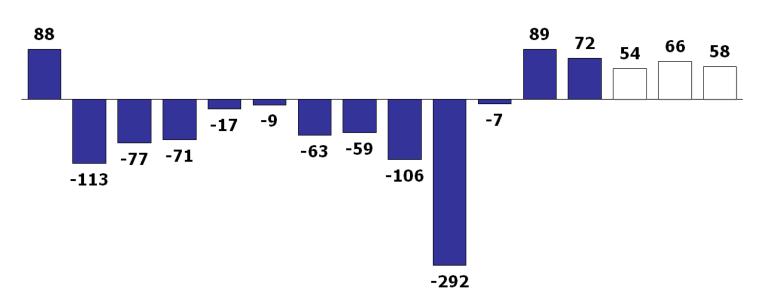
Employment Growing with Labor Force But Not Regaining Lost Jobs



Source: U.S. Bureau of Labor Statistics. Red line assumes monthly growth of 130,000 per month. U.S. labor force grew by an average of 130,000 per month between 1990 and 2007.



Solid Job Growth Forecast For Michigan

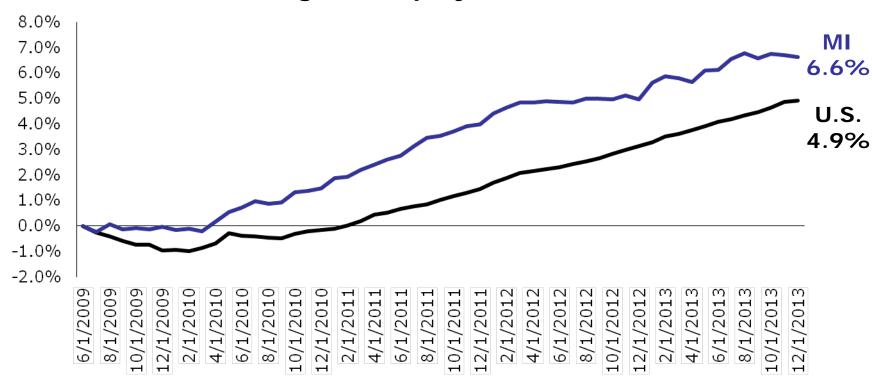


Avg. 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 92 to 00



Michigan Employment Has Grown Faster Than U.S. Since Recession End

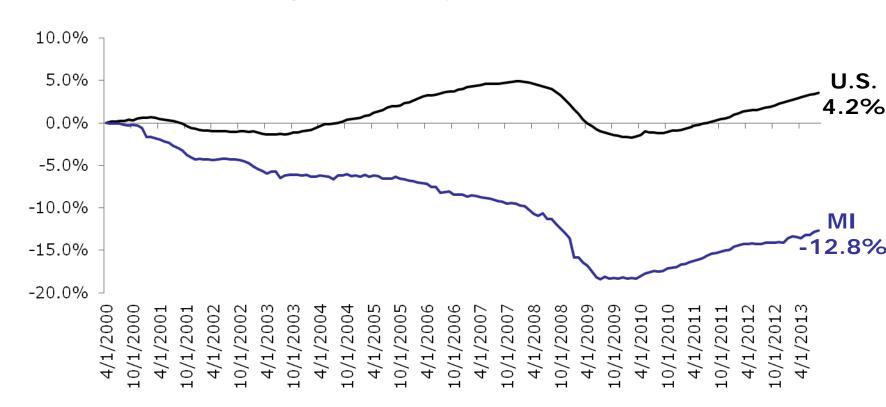
Cumulative Change in Employment Since June 2009





Going Back to 2000 Michigan Trails U.S. By a Wide Margin

Cumulative Change in Employment Since April 2000





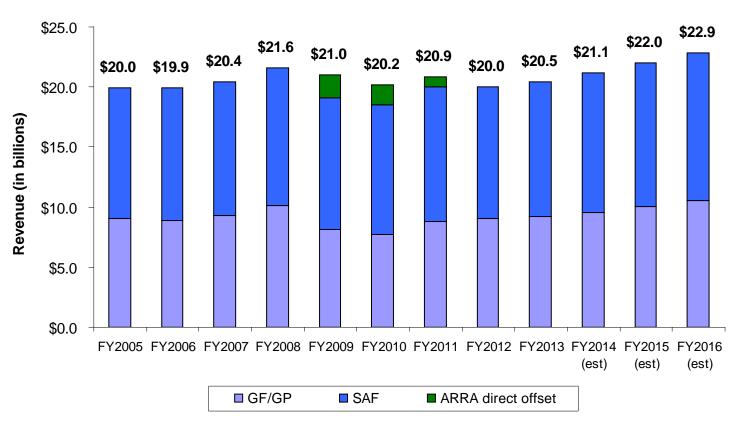
Good News on Revenue Front: January Forecasts Predict Gains

January Revenue Projections: Gains from May Forecast

		Comb	ined Gain:	\$971.1
SAF	\$56.0	\$89.9	\$119.1	\$265.0
Percent Change	0.5%	0.8%	1.0%	
GF/GP	\$373.6	\$126.3	\$206.2	\$706.1
Percent Change	4.1%	1.3%	2.1%	
	FY2013	FY2014	FY2015	Total Gain

Recent History of Major Revenue Funds

Forecasts Include Stable Revenue Growth



Source: Michigan Comprehensive Annual Financial Reports



Revenues Going Forward

Uncertainty with Regard to Business Tax Revenue

FY2013 GF/GP REVENUE	May 2013 Estimate	Jan 2014 Estimate	Revenue Gain
Michigan Business Tax Credits	(\$490.0)	(\$75.8)	\$414.2
Corporate Income Tax	\$920.0	\$783.1	(\$136.9)
Personal Income Tax	\$5,843.9	\$5,931.1	\$87.2
Other Revenues	\$2,915.3	\$2,924.4	\$9.1
	TOTAL	GF/GP GAIN:	\$373.6





Governor's Budget Recommendation: Spending and Tax Proposals



Situation Facing Governor

- Available fund balances coming into FY2015 in both GF/GP and SAF thanks in part of January forecast revisions
- Promise of healthy revenue growth in future years
- Stability shifts decision-making from "how to cut" to "how to spend"
 - Restore previous budget cuts?
 - Revise budget priorities with new programs?
 - Save dollars today to invest in the future?
 - Reduce revenues through tax reductions?
- Retirement legacy costs are still an issue, but state close to clearing the hurdle caused by 2008 financial crisis
- Challenges remain, including a permanent solution to the state's road funding issues



Governor's Proposal

Summary of Governors Proposal Ongoing and One-Time Funding Changes

				FY 2016	
	FY2014 YTD	FY 2015	% Chg	<u>Planning</u>	% Chg
Adjusted Gross	\$50,225.2	\$51,303.9	2.1%	\$51,086.8	-0.4%
GF/GP Appropriations	\$9,193.7	\$9,843.4	7.1%	\$9,558.0	-2.9%
Ongoing	\$8,862.4	\$9,448.9	6.6%	\$9,534.7	0.9%
One-Time Transportation	\$121.3	\$254.0	109.4%	\$0.0	-100.0%
One-Time General	\$210.0	\$140.5	-33.1%	\$23.3	-83.4%
Budget Stabilization Fund	\$140.0	\$120.0		\$0.0	
Health Savings Subfund	\$0.0	\$122.0		\$122.0	



Governor's Proposal

Large Fund Balances Drawn Down During FY2015

Begi	nning	Ba	lance
3			

Revenues

Consensus Revenue Estimates Revenue Sharing Adjustment Tax Reforms (PPT, Homestead Credit) Other Revenues/Adjustments Total Adjusted Revenues

Expenditures

Ongoing Appropriations
One-Time Transportation Allocation
Other One-Time Recommendations
BSF/Health Savings/MPSERS deposits
SAF: Higher Education

Total Expenditures

Ending Balance

F/GP	School A	Aid Fund
E\/0040	E\/004E	E\/0.0

FY2015	FY2016	FY2015	FY2016
\$666.9	\$41.2	\$351.6	\$84.2
\$10,046.5	\$10,535.6	\$11,931.8	\$12,338.2
(\$488.0)	(\$459.2)		
(\$102.7)	(\$144.4)	(\$10.0)	(\$20.9)
\$4.0	\$5.0	\$2,006.2	\$1,988.2
\$9,459.8	\$9,937.0	\$13,928.0	<i>\$14,305.5</i>
	•		-
\$9,449.0	\$9,648.2	\$13,478.8	\$13,790.7
\$254.0			
\$140.5	\$23.3	\$268.5	
\$242.0	\$122.0	\$50.0	
		\$398.1	\$398.1
\$10,085.5	\$9,793.5	<i>\$14,195.4</i>	<i>\$14,188.8</i>
\$41.2	\$184.7	\$84.2	\$200.9

All figures in millions



Homestead Property Tax Credit

Governor Proposes Expanded Eligibility for Credit

- Credit against the state income tax for households with property tax bills that are relatively high compared to household income
- Governor's proposal expands eligibility in two ways beginning in tax year 2013:
 - Household resources: cap raised from \$50,000 to \$60,000
 - Income threshold: credit would equal a portion of property tax payment minus 3.0% of household resources (down from 3.5%)
- Revenue impact: estimated at \$102.7 million annually
- 2014 challenge: Reaching those not currently eligible for the credit who won't file for it on 2013 return

Homestead Property Tax Credit

Proposal Only Partially Restores 2012 Limitations

What doesn't change?: Credit remains capped at \$1,200. General households receive credit equal to 60% of difference between property taxes and a fixed percentage of "total household resources". Senior and disabled households with resources of up to \$21,000 receive 100% of the difference; credit is phased down to 60% as resources increase to \$30,000.

	PRE-2012	CURRENT LAW	GOVERNOR'S PROPOSAL
Taxable Value Limit	none	\$135,000	\$135,000
Maximum Household Income	\$82,650	\$50,000	\$60,000
Income Threshold for Credit	3.5%	3.5%	3.0%
Phase Out of Credit			
Begins at income of:	\$73,650	\$41,000	\$41,000
Details:	10% per \$1,000	10% per \$1,000	10% per \$1,000 for \$40K - \$48K
			20% of full credit retained until \$60K

Homestead Property Tax Credit

Examples of Impact on Individual Filers

	Senior	Senior	Senior	General	General	General
Household Resources	\$15,000	\$35,000	\$45,050	\$40,000	\$45,050	\$55,500
Property Tax	\$1,500	\$2,200	\$2,500	\$2,500	\$2,500	\$2,500
Credit:						
Pre-2012	\$975	\$975	\$923	\$660	\$554	\$335
Current Law	\$975	\$585	\$277	\$660	\$277	\$0
Governor's Plan	\$1,050	\$690	\$345	\$780	\$345	\$100
Gain from Current Law Gain/(Loss) from Pre-2012	\$75 \$75	\$105 (\$285)	\$68 (\$579)	\$120 \$120	\$68 (\$209)	\$100 (\$234)

- All current recipients under the \$1,200 cap would gain under the proposed changes
- Some currently ineligible for the credit become eligible once again.
- Many lower income filers will be better off under the proposal than they were under the pre-2012 credit provisions because of the change in the income threshold from 3.5% to 3.0%; others will fall short of pre-2012 credit levels



Budget Risk Factors

Pending Issues with Significant Budgetary Implications

- Transportation Funding FY2015 recommendation continues to use GF/GP revenue as temporary stopgap for permanent reforms to transportation financing
- Health Insurance Claims Assessment estimated shortfall of around \$110M, no long-term fix proposed
- Personal Property Tax Reform August 2014 ballot question is pending; significant GF/GP revenue implications going forward





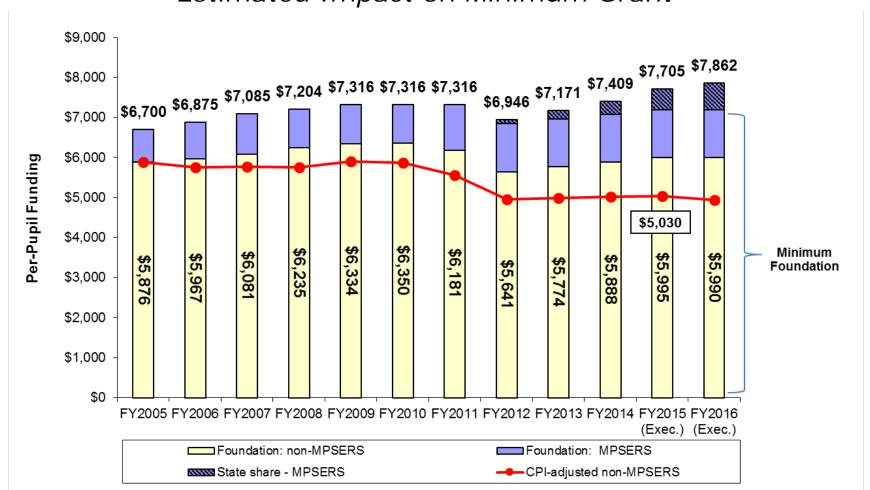
Education Highlights

K-12 School Aid

- Total appropriations up 3.2% from FY2014, but \$268M is designated as one-time
- Foundation grant increase between \$83 and \$111 per pupil using a "modified 2x" formula – \$150M million
 - Minimum grant increase from \$7,076 to \$7,187 per pupil
 - Maximum grant increase from \$8,049 to \$8,132 per pupil
 - Each district receives additional \$55 per pupil
 - 2x formula (sliding scale: \$28 \$56 per pupil)
 - Maintains FY14 hold harmless provision (\$5 floor increase)
- Significant increase for MPSERS unfunded liability costs -\$270M (note: add'l \$234M required in FY2016)
 - Uses \$109M (existing) to reduce employer rate 1.2 pts.
 - Sets aside \$50 million for MPSERS Reserve Fund
- No change in funding for ISD General Operations (\$64.1M)

Effects of MPSERS Costs on Foundation Grant

Estimated Impact on Minimum Grant





K-12 School Aid (cont'd)

- \$28M (add'l \$6M in Education) to begin implementation of teacher evaluation tools and systems (\$22M for FY2016)
 - \$22M to districts and ISDs (per teacher basis) to implement teacher evaluation tools prescribed in state law
 - \$5.7M for data collection and measurement of student growth; develop value-added tools for student growth; pilot alternative student growth evaluation systems
- Add'l \$7M (\$34M total) for multi-year development of new computer-based student assessments
- New incentive program (\$1.8M) for dual enrollment (\$60 per pupil/course) in postsecondary school or career tech. program

K-12 One-Time Funding

FY2015 appropriations designated as one-time include:

- District and ISD best practices using same criteria (\$80M)
- Technology infrastructure grants (\$50M)
- District performance-based funding (\$46M)
- Small class size supplemental payments (\$13M)
- Consolidation innovation grants (\$6M)
- Dissolved district transition grants (\$2.2M)
- NEW: Year-round schools pilot (\$2M), dual enrollment and AP incentive payments (\$2M), Fiscal Emergency Contingency Fund (\$10M)

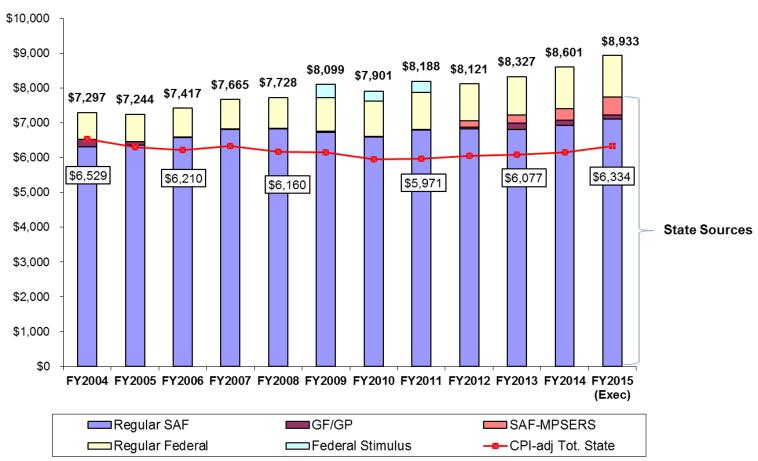
Fiscally Distressed School Districts

Additional Funding and Technical Expertise Proposed

- Attention and new funding provided to school districts in financial distress
 - \$7.7M for inter-agency team (Treasury and MDE) and develop "early warning system" to help struggling districts
 - \$10M for Fiscal Emergency Contingency Fund available to districts going through the voluntary dissolution process (e.g., Buena Vista) or school district that receives students from a dissolved district
- Proposed legislative changes dealing with school fiscal distress:
 - Develop "early warning system"
 - Modify Deficit Elimination Process, including new "preplan"
 - Accelerate FID reporting (from Nov. 15th to Oct. 15th)
 - Authorize "stability bonds" to eliminate deficit
 - Increase state emergency loan cap from \$50M to \$100M



Total Appropriations for K-12* Education (per pupil)



^{*} Excludes early childhood and adult education funding.

Source: Senate Fiscal Agency and House Fiscal Agency reports



Great Start Readiness Program

Second of Two Planned \$65M Annual Increases

	FY2013	FY 2014	% Chg from	FY2015 Proposed	% Chg from
	Funding	Funding	FY2013	Funding	FY2013
Great Start Readiness Program	\$109,275,000	\$174,275,000	59.5%	\$239,275,000	119.0%
Allotment per Half-Day Placement	\$3,400	\$3,625	6.6%	\$3,725	9.6%
Estimated Half-Day Placements	32,140	48,200	50.0%	64,300	100.1%

- Total \$130M added since FY2013 to address waiting list for statefunded preschool programs for low-income children (4 yr. olds living in a household at or below 250% of federal poverty level)
- Estimated 16,000 additional half-day positions
- Increases half-day allotment to \$3,725/position (2.7% increase)

29



Higher Education

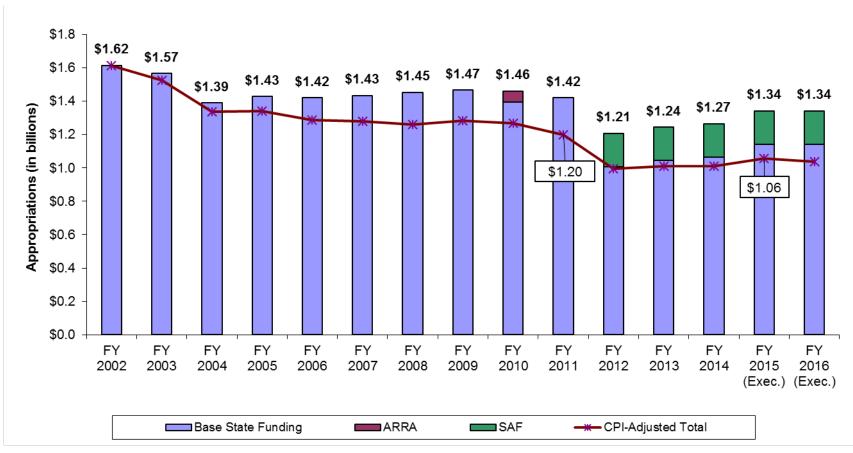
Significant Increase to Partially Restore FY2012 Cuts

- \$82M added to support operations and financial aid programs
 - \$77M designated for operations, using formula distribution (6% increase over FY2014)
 - One-half (\$38M) distributed in proportion to FY2011 operations funding levels
 - One-half distributed through three performance metrics previously used and one new metric (Pell Grants)
- Individual school operational funding increases range from 4.0% to 9.5%
- Tuition restraint language (cap of 3.2% increase for 2014-15)
- School Aid Fund supports \$200M of university operations (no change from previous year)



University Operations Funding

With Increase, Still Below FY2011 Level by 6%



Community Colleges

Performance Funding and Retirement Costs Increases

- \$35.5M added to support operations and state retirement costs
 - \$8.9M designated for operations, using formula distribution (3% increase over FY2014)
 - One-half (\$4.5M) distributed in proportion to FY2014 operations funding levels
 - One-half distributed through performance metrics previously used
- Individual school operational funding increases range from 2.7% to 3.9%
- \$27.7 added for state share of retirement costs (\$61M total)
- Tuition restraint language (cap of 3.2% for 2014-15) NEW
- School Aid Fund supports \$198M of university operations (no change from previous year)





General Budget Highlights



Community Health

Medicaid Expansion and Program Increases

- Medicaid expansion under Affordable Care Act (ACA)
 maintained with full year funding: projected statewide savings of
 \$242M in FY2015
- Healthy Kids Dental program: expanded to Kalamazoo and Macomb Counties under proposal - \$15.6M gross, \$5.4M GF/GP
- Mental Health programming: new GF/GP funding to address recommendations regarding gaps in services and jail diversion programs - \$14M ongoing and \$5M one-time
- Smaller increases for MI Choice (\$9M GF/GP) and home visiting programs (\$2.5M GF/GP)
- Caseloads: \$158.7M GF/GP appropriated to meet Medicaid caseload costs (half due to federal match adjustments)



Medicaid Program

Reduction in Primary Care Provider Rates

- Affordable Care Act provisions provided 100% federal funding to states to increase Medicaid primary care provider rates to Medicare levels; 100% federal support ends on January 1, 2015
- Annual cost of full rate increase: ~ \$200 million
- To maintain rates at Medicare levels, state contribution would be about \$69 million for a full year
- Proposal: maintain <u>half</u> of the ACA increase
- State GF/GP cost: \$26 million for last 9 months of FY2015; about \$35 million annually thereafter
- Policy question: How will rate reduction affect access to care for Medicaid patients, particularly after expansion





Transportation Funding

Governor proposes stop-gap funding for FY2015

- No proposal for permanent new road revenues; FY2014 proposal to raise motor fuel taxes and vehicle registration fees was not acted upon by the legislature
- Governor proposes one-time GF/GP appropriation of \$254M to buffer current dedicated transportation revenues:
 - \$139M to be used to match federal aid
 - \$115M for state trunkline road and bridge needs
- No proposal yet for GF/GP funding in FY2016



GF/GP Support for Transportation

Status of Current Funding

Road Funding Reserves: Last half (\$115 million) of Roads and Risks Reserve Fund remains unappropriated for FY2014; legislative intent language to move FY2014 Medicaid savings to the reserve fund has not been acted upon.

	FY2014 <u>Plan</u>	FY2014 Appropriated	GOVERNOR'S FY2015	PROPOSAL FY2016
GF/GP Contribution	\$121 million	\$121 million	\$254 million	\$0
Roads and Risks Reserve Fund	\$230 million	\$115 million		
Medicaid Savings	\$119 million			
Total GF/GP Support	\$470 million	\$236 million	\$254 million	\$0

Local Revenue Sharing

\$121 Million in additional appropriations, but access will vary

- Constitutional payments (cities, villages, twps) up by 2.6% based on sales tax growth - \$19.4M
- Economic Vitality Incentive Program (EVIP) increased by 3.2% for FY2015 - \$7.6M (equals 78.5% of FY10 payment)
- New one-time appropriation of \$28.8M would supplement funding for some EVIP-eligible communities
- County revenue sharing program increased by 44.9% (\$65.4M) to allow for payments at full funding level;
 80/20 split remains between regular and incentive funding
- Eligibility criteria for incentive-based funding is revised to include an alternative path for eligibility



Funding Reserved for City of Detroit

\$17.5 Million in Tobacco Settlement Revenue

- Funding will come out of tobacco revenues to Michigan under settlement agreement with tobacco companies
- Budget impact: Tobacco dollars are used in the DCH budget to help finance Medicaid; additional allocation requires backfilling with GF/GP
- Indications are that commitment will continue over 20 year period
- No direct appropriation recommended yet; funding is simply reserved for future appropriation





Other New Funding Proposals

- Statewide information technology investments (\$28M GF/GP)
- Michigan Public Safety Communications System (\$25.3M GF/GP)
- State Police trooper and motor carrier officer recruit schools (\$20.5M GF/GP; \$7.7M one-time)
- Personal Property Tax reimbursement and administration (\$20.8M GF/GP)
- Debt service for university and community college capital improvement programs (\$12.5M GF/GP)
- Michigan Film Incentive Program maintained at \$25M GF/GP (down from \$50M in FY2014)



Savings for Future Needs

- Planned FY2014 deposit of \$140M into state's Budget Stabilization Fund adds to current \$506M balance
- Proposal would deposit additional \$120M in FY2015 to bring BSF balance to \$766M by end of FY2015 – about 3.5% of combined GF/GP and SAF revenues
- Renews proposal to deposit one-half of Medicaid expansion savings to Health Savings Subfund: estimated deposits of \$122 million in both FY2015 and FY2016

State Workforce and Employee Compensation

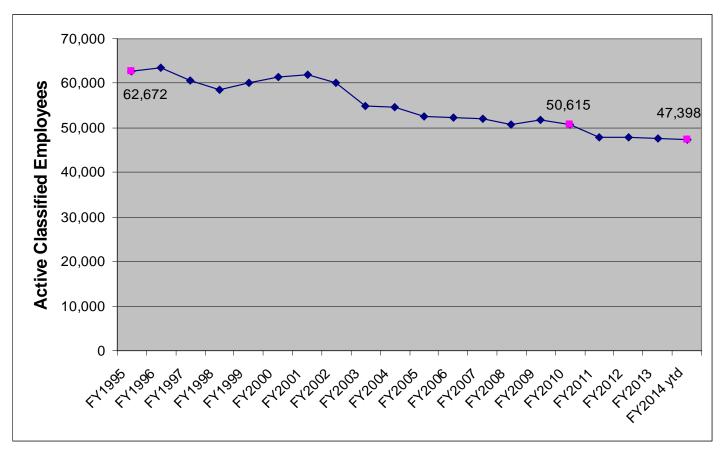
Modest Increases in Appropriated FTEs

- 0.2% in budgeted classified FTEs (53,099): gains include State Police (up 139), DNR (up 88), and DCH (up 62), DNR (25)
- Recognizes personnel cost increases of \$108.3 million (\$54.5 million GF/GP) associated with collective bargaining agreements:
 - Permanent 2% increase for all state employees; plus 0.5% one-time lump sum payment - \$57.5 million gross, \$27.9 million GF/GP
 - Continued increases in retirement costs \$56.6 million gross, \$30.1 million GF/GP
 - No budgeted increase for insurance costs
 - Budgeted savings for building and worker's compensation costs



Active Classified State Workforce

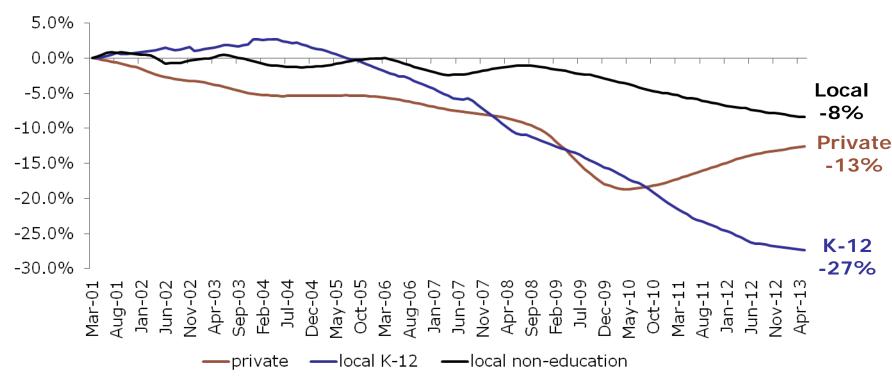
Down 24% from FY1995 and 6% from FY2010





K-12 and Local Employment Still Falling While Private Employment Recovering

Cumulative Change in Employment Since March 2001







Assessment of Proposal





Budget Risks Pose Challenges

The Impact of "What Ifs" in Out Years

- Transportation Funding: If no permanent road funding solution is achieved, GF/GP contributions may continue to be needed to fill gaps
- Health Insurance Claims Assessment: Shortfall in Medicaid budget will persist without either a revenue fix or offsetting cuts
- Personal Property Tax Reforms: if approved by voters, GF/GP impacts escalate in out years
- Inflation: even a continuation budget will incur inflationary costs



GF/GP Going Forward

Transportation and HICA bring potential deficits

Ending Balance with Risks Plus 2% Ending Balance with 2% Only	\$666.5 <i>\$666.5</i>	(\$59.2) <i>\$40.8</i>	(\$259.7) <i>\$184.3</i>	(\$459.8) <i>\$318.2</i>	(\$472.9) \$629.1
Funding Balance with Biolog Blue 00/	# 000 F	(# 50.0)	(#OFO 7)	(# 450 O)	(# 4 7 0.0)
Total Projected Expenditures	\$9,695.4	<i>\$10,185.5</i>	<i>\$10,137.5</i>	\$10,297.2	\$10,484.0
2% Adjustment in FY17 and FY18				\$193.0	\$196.8
HICA Shortfall	\$120.0	\$100.0	\$90.0	\$80.0	\$70.0
Allocation for Transportation	\$351.3	\$254.0	\$254.0	\$254.0	\$254.0
BSF/Health Savings Contributions	\$75.0	\$242.0	\$122.0	\$122.0	\$122.0
One-Time Appropriations		\$140.5	\$23.3		. ,
Expenditures GF/GP Appropriations (except MDOT)	\$9,149.1	\$9,449.0	\$9,648.2	\$9,648.2	\$9,841.2
Total Adjusted Revenues	\$9,175.3	\$9,459.8	\$9,937.0	\$10,097.1	\$10,470.9
Personal Property Tax Reforms		(\$102.7)	(\$102.7)	(\$102.7) (\$257.5)	(\$277.1)
Revenues Estimated Available Revenues Homestead Property Tax Credit adjustment	\$9,175.3	\$9,562.5 (\$102.7)	\$10,081.4 (\$102.7)	\$10,457.3 (\$102.7)	\$10,850.7 (\$102.7)
Payanuas					
Beginning Balance	\$1,186.6	\$666.5	(\$59.2)	(\$259.7)	(\$459.8)
	FY2014	FY 2015	FY 2016	FY 2017	FY 2018

Note: FY2017 and FY2018 revenue estimates based on long-run estimates from January 2014 Consensus Revenue Estimating Conference.



School Aid Fund Going Forward

Maintaining One-Time Funding Will Prove Challenging

FY2014	FY 2015	FY 2016	FY 2017	FY 2018
\$291.7	\$351.5	\$84.1	\$5.8	(\$14.7)
\$11,560.0	\$11,931.8	\$12,338.2	\$12,671.8	\$13,024.8
\$234.9	\$180.0	\$180.0	\$180.0	\$180.0
\$156.0	\$18.0	\$0.0	\$0.0	\$0.0
\$1,764.4	\$1,808.2	\$1,808.2	\$1,808.2	\$1,808.2
	(\$10.0)	(\$20.9)	(\$20.9)	(\$20.9)
\$13,715.3	\$13,928.0	\$14,305.5	\$14,639.1	\$15,013.0
\$13,257.4	\$13,478.8	\$13,790.7	\$13,790.7	\$14,066.5
·	\$268.5	\$195.0	\$195.0	\$195.0
	\$50.0			
\$398.1	\$398.1	\$398.1	\$398.1	\$398.1
	·		\$275.8	\$281.3
\$13,655.5	<i>\$14,195.4</i>	<i>\$14,383.8</i>	<i>\$14,659.6</i>	\$14,940.9
\$351.5	\$84.1	\$5.8	(\$14.7)	\$57.3
\$351.5	\$84.1	\$200.8	\$375.3	\$642.3
	\$291.7 \$11,560.0 \$234.9 \$156.0 \$1,764.4 \$13,715.3 \$13,257.4 \$398.1 \$13,655.5 \$351.5	\$291.7 \$351.5 \$11,560.0 \$11,931.8 \$234.9 \$180.0 \$156.0 \$18.0 \$1,764.4 \$1,808.2 (\$10.0) \$13,715.3 \$13,928.0 \$13,257.4 \$13,478.8 \$268.5 \$50.0 \$398.1 \$398.1 \$13,655.5 \$14,195.4 \$351.5 \$84.1 \$351.5 \$84.1	\$291.7 \$351.5 \$84.1 \$11,560.0 \$11,931.8 \$12,338.2 \$234.9 \$180.0 \$180.0 \$180.0 \$0.0 \$1,764.4 \$1,808.2 \$1,808.2 \$1,808.2 \$13,715.3 \$13,928.0 \$14,305.5 \$13,257.4 \$13,478.8 \$13,790.7 \$268.5 \$195.0 \$50.0 \$398.1 \$398.1 \$398.1 \$398.1 \$398.1 \$351.5 \$84.1 \$5.8	\$291.7 \$351.5 \$84.1 \$5.8 \$11,560.0 \$11,931.8 \$12,338.2 \$12,671.8 \$234.9 \$180.0 \$180.0 \$180.0 \$156.0 \$18.0 \$0.0 \$0.0 \$1,764.4 \$1,808.2 \$1,808.2 \$1,808.2 \$1,808.2 \$13,715.3 \$13,928.0 \$14,305.5 \$14,639.1 \$13,257.4 \$13,478.8 \$13,790.7 \$13,790.7 \$268.5 \$195.0 \$195.0 \$50.0 \$398.1 \$398.1 \$398.1 \$398.1 \$275.8 \$13,655.5 \$14,195.4 \$14,383.8 \$14,659.6 \$351.5 \$84.1 \$5.8 (\$14.7) \$351.5 \$84.1 \$5.8 (\$14.7) \$351.5 \$84.1 \$200.8 \$375.3

All figures in millions

Note: FY2017 and FY2018 revenue estimates based on long-run estimates from January 2014 Consensus Revenue Estimating Conference.





Assessment

- Budget is structurally balanced, but challenges remain
- Any budget surplus has largely been accounted for in the short run; little "excess revenues" to spend or give back without offsetting spending cuts or revenue growth
- Continues to build up reserves in both BSF and new Health Savings Subfund, but additional deposits will be needed to achieve goal of 6-8% of revenues
- Looking forward, if economy and revenues cooperate, picture looks much brighter in FY2018 and beyond



The Citizens Research Council of Michigan is supported by gifts and grants of all sizes coming from many different donors including:

- Foundations
- Businesses
- Organizations
- Individual Citizens like you

We hope you will consider supporting CRC. For more information or to donate, contact us at:

Citizens Research Council of Michigan 38777 Six Mile Road Livonia, MI 48152

(734) 542-8001 www.crcmich.org



CRC Publications are available at:

www.crcmich.org

Follow Us on Twitter: @crcmich



Become a Fan on Facebook:



http://www.facebook.com/#!/pages/Citizens-Research-Council-of-Michigan/29250856215

Providing Independent, Nonpartisan Public Policy Research Since 1916