

CRC Memorandum

Table 3 sorted:
Alphabetically
2002 Surplus/Deficit Ranking

Table 3
Income and Expense data by Individual Michigan Hospitals:
Fiscal Years Ending 1998, 2000, 2001 and 2002

Hospital Name 2002	1998				2000			
	Net Income from Services to Patients	Rank	Total Other Income/Expense	Rank	Net Income from Services to Patients	Rank	Total Other Income/Expense	Rank
Area 1 - Southeast Michigan								
Bi-County Community Hospital (e)	(\$ 2,740,942)	121	\$ 5,802,432	41	(\$ 5,826,856)	119	\$ 5,878,577	39
Bon Secours Hospital (a)	(4,882,384)	134	9,018,201	29	(6,548,990)	121	10,819,521	27
Botsford General Osteopathic Hospital	1,012,117	40	5,038,711	45	(4,425,650)	110	5,464,167	42
Chelsea Community Hospital	(2,758,108)	123	3,984,743	51	(5,113,152)	114	4,437,148	47
Cottage Hospital of Grosse Pointe (a)	(3,511,506)	129	472,086	112	2,754,508	14	571,065	113
Crittenton Hospital	8,970,137	7	13,971,159	23	4,662,169	8	8,843,757	34
Forest Health Medical Center, Inc.	(1,892,938)	115	269,021	127	(17,454,244)	135	157,650	138
Garden City Osteopathic Hospital	11,281,474	4	(6,064,781)	149	7,538,754	5	(7,543,575)	148
Great Lakes Regional Rehab Hospital	1,674,730	29	(1,399,099)	148	(3,215,346)	104	1,879,830	68
Henry Ford Wyandotte Hospital (e)	4,890,109	14	5,227,891	43	(921,000)	81	13,416,000	23
Kern Hospital & Medical Center	(992,650)	104	39,559	142	(377,597)	55	10,728	144
Madison Community Hospital	(592,404)	92	202,900	133	(3,731,298)	107	716,231	103
Mercy Hospital - Port Huron (m)	(2,084,561)	118	7,478,024	37	262,043	33	5,592,957	40
Mercy Memorial Hospital	1,470,294	30	4,682,612	48	2,706,864	15	647,222	108
Mt. Clemens General Osteopathic Hospital	(870,034)	102	7,873,415	35	(781,093)	75	6,052,631	38
North Oakland Medical Center	(2,267,702)	120	(345,127)	145	(2,220,247)	99	1,011,449	90
Oakwood Annapolis Hospital (i)	(5,378,690)	137	2,167,906	61	4,243,654	10	323,153	126
Oakwood Heritage Hospital (i)	389,036	50	437,078	116	(1,315,270)	91	168,592	135
Oakwood Hospital and Medical Center (i)	6,131,794	11	37,745,510	9	(3,708,612)	106	8,859,421	33
Oakwood Southshore Medical Center (i)	(794,051)	98	357,713	122	(4,112,343)	108	133,692	139
Pontiac Osteopathic Hospital	(3,477,452)	128	3,962,017	52	(5,508,749)	118	3,283,378	56
Port Huron Hospital	297,605	53	3,260,523	54	(1,136,964)	87	3,658,725	53
Providence Hospital (l)	1,036,704	39	22,607,539	17	(8,797,148)	126	30,353,697	13
Riverside Osteopathic Hospital (e)	184,118	56	2,747,812	57	(5,005,762)	112	3,371,227	55
St. John - North Shores Hospital (l)	(345,232)	82	271,749	126	(481,146)	61	763,307	100
St. John Macomb Hospital (l)	(1,532,829)	109	2,077,665	63	(2,292,192)	101	6,636,288	36
St. John Oakland Hospital (l)	1,214,170	32	4,347,959	49	2,189,859	17	11,747,391	25
St. John River District Hospital (l)	(551,473)	89	1,253,427	76	(758,432)	74	1,408,478	76
St. Joseph Mercy Hospital - Ann Arbor (m)	2,655,843	23	46,185,157	5	(25,382,905)	143	45,425,000	7
St. Joseph Mercy Hospital & Health Services (m)	122,995	61	10,704,636	27	(5,005,895)	113	9,964,781	31
St. Joseph Mercy Livingston Hospital (m)	(2,217,946)	119	1,797,000	67	3,413,263	13	1,846,000	69
St. Joseph Mercy Oakland (m)	5,023,000	13	16,516,000	21	(14,456,268)	132	18,892,000	17
St. Joseph Mercy Saline Hospital (m)	3,967,500	18	1,883,500	66	5,922,000	7	1,952,000	67
St. Mary Mercy Hospital (m)	(2,756,341)	122	7,402,504	39	(19,115,067)	138	22,713,689	15
Straith Memorial Hospital	119,884	62	204,808	132	(272,836)	51	160,886	137
University Health System	13,653,630	2	159,339,235	1	(7,303,738)	124	325,309,922	1
William Beaumont Hospital - Royal Oak (n)	3,492,932	19	41,399,253	7	9,741,698	1	31,479,304	12
William Beaumont Hospital - Troy (n)	3,433,417	20	8,318,656	32	4,228,121	11	6,200,667	37
Area 1.1 - City of Detroit								
Children's Hospital of Michigan (d)	(\$ 5,164,003)	136	\$36,897,000	10	(\$12,299,189)	131	\$49,319,000	6
Detroit Receiving Hospital (d)	(1,893,772)	116	38,999,412	8	(24,620,738)	142	70,250,738	4
Harper University Hospital (d)	(65,052,487)	148	44,925,000	6	(73,718,000)	148	41,111,000	10
Henry Ford Hospital (e)	(192,438,832)	149	119,913,127	2	(209,492,142)	149	118,373,852	2
Mercy Hospital, Detroit (m) *	(17,706,209)	145	9,247,209	28	(17,915,437)	136	2,481,856	61
Rehabilitation Institute (d)	(4,904,000)	135	8,150,000	34	(9,100,525)	127	10,487,733	29
Sinai-Grace Hospital (d)	(41,245,989)	147	20,020,980	20	(58,734,644)	146	9,350,336	32
St. John Detroit Riverview Hospital (l)	(1,532,829)	108	2,077,665	62	62,874	44	2,715,081	59
St. John Hospital (l)	7,811,467	10	31,438,036	12	(7,413,274)	125	54,171,611	5
St. John Northeast Community Hospital (l)	(13,020,227)	142	5,321,044	42	(5,184,747)	116	4,206,171	48
Area 2 - Mid-South Michigan								
Clinton Memorial Hospital (j)	(\$ 1,442,548)	106	\$ 492,767	111	(\$ 1,108,538)	85	\$ 1,128,647	82
Doctors Hospital of Jackson (b)	(16,798)	67	275,194	125	(862,229)	80	266,255	128
Eaton Rapids Medical Center	255,712	54	283,489	124	584,445	29	225,048	130
Edward W. Sparrow Hospital (j)	(9,102,130)	139	22,290,918	19	(14,909,286)	134	14,167,939	21
Emma L. Bixby Hospital	(408,149)	84	1,748,855	68	(6,803,705)	122	1,012,406	89

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Table 3 (continued)

Hospital Name 2002	2001				2002			
	Net Income from Services to Patients	Rank	Total Other Income/Expense	Rank	Net Income from Services to Patients	Rank	Total Other Income/Expense	Rank
Area 1 - Southeast Michigan								
Bi-County Community Hospital (e)	(\$ 2,469,265)	104	\$ 7,018,727	33	(\$ 8,865,845)	133	\$ 6,206,189	29
Bon Secours Hospital (a)	(6,771,089)	124	11,797,323	23	(8,021,199)	132	11,830,783	17
Botsford General Osteopathic Hospital	(8,094,119)	127	11,128,061	24	(22,785,502)	141	4,744,222	35
Chelsea Community Hospital	(2,374,140)	103	3,175,175	52	(671,613)	88	2,507,504	52
Cottage Hospital of Grosse Pointe (a)	3,355,297	9	297,306	118	4,257,280	11	249,332	121
Crittenton Hospital	1,617,231	14	17,913,863	17	2,222,039	18	2,139,397	57
Forest Health Medical Center, Inc.	4,873,640	6	40,840	134	9,563,337	6	75,628	133
Garden City Osteopathic Hospital	4,537,799	7	(8,265,811)	146	12,528,329	4	(8,216,620)	144
Great Lakes Regional Rehab Hospital	(1,604,315)	92	1,283,717	77	(200,086)	75	2,803,803	46
Henry Ford Wyandotte Hospital (e)	2,130,997	12	3,140,000	54	(8,927,475)	134	12,947,993	16
Kern Hospital & Medical Center	(882,858)	82	155,380	130	4,702	65	(890,556)	140
Madison Community Hospital	(2,850,807)	108	580,767	105	(1,350,597)	101	18,788	136
Mercy Hospital - Port Huron (m)	(1,118,181)	87	3,802,181	47	(4,739,214)	125	4,930,542	33
Mercy Memorial Hospital	(1,073,134)	86	4,720,838	43	944,861	33	3,172,082	42
Mt. Clemens General Osteopathic Hospital	14,454	50	5,480,399	38	1,318,042	29	10,781,356	20
North Oakland Medical Center	(3,225,589)	111	(1,189,302)	140	18,839,173	2	(3,241,041)	142
Oakwood Annapolis Hospital (i)	(105,536)	55	541,045	108	1,259,264	30	605,014	102
Oakwood Heritage Hospital (i)	(11,783,032)	129	235,142	121	(13,502,650)	137	342,080	114
Oakwood Hospital and Medical Center (i)	(5,177,895)	118	11,060,763	25	(1,295,385)	99	11,476,493	18
Oakwood Southshore Medical Center (i)	(2,772,322)	107	187,603	127	(1,966,305)	105	249,773	120
Pontiac Osteopathic Hospital	(5,309,928)	119	3,798,695	48	(4,200,900)	122	4,532,247	36
Port Huron Hospital	338,451	38	3,439,745	50	(219,629)	76	2,150,320	56
Providence Hospital (l)	(16,404,886)	134	30,332,558	10	(17,939,394)	138	20,494,539	9
Riverside Osteopathic Hospital (e)	(3,847,010)	112	3,159,584	53	(6,861,403)	129	(11,489,116)	145
St. John - North Shores Hospital (l)	(1,487,984)	90	649,499	100	(362,104)	80	732,364	96
St. John Macomb Hospital (l)	(1,752,468)	94	4,951,571	42	1,567,219	25	2,554,565	51
St. John Oakland Hospital (l)	976,286	24	3,796,318	49	3,700,559	13	1,988,891	59
St. John River District Hospital (l)	(561,645)	70	1,385,220	72	341,840	48	1,439,813	66
St. Joseph Mercy Hospital - Ann Arbor (m)	(25,372,571)	140	32,607,000	7	(19,466,078)	140	37,894,000	3
St. Joseph Mercy Hospital & Health Services (m)	(6,606,137)	123	10,461,199	26	(5,127,733)	126	11,233,426	19
St. Joseph Mercy Livingston Hospital (m)	(1,924,416)	96	2,090,000	61	(4,043,913)	121	3,034,000	43
St. Joseph Mercy Oakland (m)	(28,013,959)	141	30,476,472	9	(31,948,803)	143	30,538,353	4
St. Joseph Mercy Saline Hospital (m)	3,549,035	8	1,706,000	66	2,601,833	16	1,997,932	58
St. Mary Mercy Hospital (m)	(7,313,056)	126	3,357,757	51	(2,764,339)	112	2,649,963	50
Straith Memorial Hospital	259,461	40	163,337	129	701,595	39	223,777	124
University Health System	994,520	23	(7,623,274)	145	(407,020)	81	(23,181,595)	147
William Beaumont Hospital - Royal Oak (n)	11,327,492	4	15,660,239	19	(7,103,351)	130	16,552,390	12
William Beaumont Hospital - Troy (n)	6,116,483	5	2,996,959	55	5,521,197	7	3,983,107	39
Area 1.1 - City of Detroit								
Children's Hospital of Michigan (d)	(\$ 9,101,038)	128	\$32,059,000	8	\$ 4,273,828	9	\$24,856,200	6
Detroit Receiving Hospital (d)	(16,110,853)	133	35,313,120	5	(18,910,531)	139	23,065,425	8
Harper University Hospital (d)	(56,916,393)	144	37,940,392	4	(57,444,575)	146	30,253,051	5
Henry Ford Hospital (e)	(167,429,209)	146	69,461,374	2	(203,865,461)	147	88,952,357	1
Mercy Hospital, Detroit (m) *								
Rehabilitation Institute (d)	(704,942)	73	7,573,353	31	(2,221,124)	108	6,504,555	28
Sinai-Grace Hospital (d)	(16,561,556)	135	16,033,481	18	3,634,490	14	13,215,510	15
St. John Detroit Riverview Hospital (l)	(5,331,848)	120	5,497,358	37	(6,438,329)	128	2,653,022	49
St. John Hospital (l)	(6,472,039)	121	26,314,292	11	3,800,460	12	18,155,209	11
St. John Northeast Community Hospital (l)	(1,220,168)	88	2,136,694	60	(3,853,799)	120	1,960,122	60
Area 2 - Mid-South Michigan								
Clinton Memorial Hospital (j)	(\$ 903,586)	83	\$ 541,437	107	\$ 141,632	59	\$ 77,989	132
Doctors Hospital of Jackson (b)	19,837,696	1	0	135	(617,686)	87	211,298	126
Eaton Rapids Medical Center	(22,391)	52	609,989	102	320,307	50	439,394	111
Edward W. Sparrow Hospital (j)	(4,993,475)	117	12,860,165	21	(3,095,658)	117	13,599,540	14
Emma L. Bixby Hospital	(1,821,892)	95	277,952	119	(2,950,486)	115	725,535	97

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Table 3 (continued)

Hospital Name 2002	1998				2000			
	Net Income from Services to Patients		Total Other Income/Expense		Net Income from Services to Patients		Total Other Income/Expense	
	Rank		Rank		Rank		Rank	
Hayes Green Beach Memorial Hospital	(\$ 209,184)	75	\$ 1,246,627	77	(\$ 1,160,895)	90	\$ 1,090,772	84
Herrick Memorial Hospital, Inc.	826,139	45	425,199	117	1,585,110	20	512,124	118
Hillsdale Community Health Center (b)	698,260	46	763,695	96	(846,627)	79	1,461,435	75
Ingham Regional Medical Center (f)	9,637,656	5	420,570	118	8,030,125	4	(14,738,707)	149
W.A. Foote Memorial Hospital	(4,545,095)	132	50,622,995	3	(25,543,947)	144	44,441,430	9
Area 3 - Southwest Michigan								
Battle Creek Health System (m)	\$ 4,083,512	17	\$ 8,324,971	31	(\$18,525,912)	137	\$ 4,594,453	46
Borgess Hospital (b)	(12,929,388)	141	34,193,388	11	(4,411,245)	109	30,076,903	14
Bronson Methodist Hospital (c)	4,400,837	16	26,590,679	14	(11,200,659)	129	34,989,987	11
Bronson Vicksburg Hospital (c)	554,763	48	827,721	91	998,145	25	229,231	129
Community Health Center (b)	2,932,692	21	1,133,859	82	2,038,573	18	1,092,834	83
Community Hospital - Watervliet (b)	(141,478)	72	698,632	100	(667,372)	68	737,579	101
Lake View Community Hospital	896,192	43	1,021,302	85	285,657	32	1,244,973	79
Lakeland Hospital - St. Joseph	8,958,524	8	7,433,680	38	9,633,209	2	5,561,842	41
Lee Memorial Hospital (b)	(409,212)	85	626,201	105	(2,110,747)	98	692,129	105
Oaklawn Hospital	1,434,673	31	113,799	139	3,576,407	12	177,756	133
Pennock Hospital	2,681,837	22	1,079,466	84	1,005,128	24	3,435,333	54
South Haven Community Hospital	862,696	44	1,307,486	75	1,165,853	21	708,238	104
Southwestern Michigan Rehabilitation	(172,833)	73	134,705	137	(561,339)	64	652,253	107
Sturgis Memorial Hospital	439,846	49	524,973	109	(153,876)	49	426,481	122
Three Rivers Area Hospital (b)	48,812	64	197,202	134	(59,388)	47	276,311	127
Trillium Hospital	(634,393)	94	130,127	138	(1,590,009)	94	435,615	120
Area 4 - West Michigan								
Allegan General Hospital	\$ 1,067,295	37	\$ 682,021	102	\$ 984,383	26	\$ 963,217	93
Carson City Osteopathic Hospital (j)	(4,076,888)	130	4,235,269	50	(1,790,494)	95	2,028,277	64
Gerber Memorial Hospital	(293,806)	79	3,300,125	53	64,370	43	1,768,969	70
Gratiot Community Hospital	1,179,086	34	1,725,309	70	70,957	42	2,867,608	58
Hackley Hospital	138,864	59	4,966,477	46	(3,316,479)	105	4,970,138	44
Harbor Beach Community Hospital	137,778	60	182,645	135	(313,137)	53	(90,646)	146
Holland Community Hospital	(42,711)	69	12,678,096	24	1,044,007	22	11,129,583	26
Huron Valley - Sinai Hospital (d)	4,527,187	15	2,551,000	60	(14,536,000)	133	2,928,000	57
Ionia County Memorial Hospital	1,952,062	26	(488,577)	146	2,019,279	19	(1,075,838)	147
Kelsey Memorial Hospital	(865,995)	101	259,466	128	(1,143,710)	89	115,700	141
Lakeshore Community Hospital	(62,536)	70	240,050	130	144,211	38	220,146	131
Mary Free Bed Guild	(1,767,373)	112	5,052,824	44	24,416	45	2,073,913	63
Mecosta County General Hospital	352,297	51	468,149	113	940,113	27	1,074,060	85
Memorial Medical Center of West Michigan	(281,173)	78	2,017,422	65	(369,309)	54	2,000,360	66
Mercy General Health Partners (m)	(750,756)	97	2,896,649	55	(11,000,309)	128	3,866,788	52
Metropolitan Hospital - Grand Rapids	(1,333,054)	105	4,037	143	(6,452,794)	120	10,222,411	30
NextCare Hospital of Muskegon *	(4,827,344)	133	1,217,205	78	(824,340)	78		145
North Ottawa Community Hospital	(3,470,797)	127	2,681,113	58	(729,930)	72	3,873,742	51
Sheridan Community Hospital	169,696	58	520,659	110	226,721	35	646,791	109
Spectrum Health (k)	18,257,566	1	46,795,916	4	(63,083,354)	147	99,960,259	3
Spectrum Health - Kent Community Campus (k)	(861,290)	100	1,740,954	69	(1,130,789)	86	82,191	142
Spectrum Health - Reed City Campus (k)	1,066,878	38	(704,010)	147	(2,420,098)	103	176,157	134
St. Mary's Mercy Med. Center (Grand Rapids) (m)	(11,840,722)	140	30,711,882	13	(31,410,119)	145	44,933,284	8
United Memorial Hospital	(614,239)	93	2,049,433	64	85,440	40	775,031	99
Zeeland Community Hospital	1,081,350	36	401,667	120	419,264	31	615,557	111
Area 5 - Genesee								
Genesys Reg. Med Center - Flint Osteo Campus	(\$38,712,451)	146	\$10,776,859	26	(\$24,485,845)	141	\$13,952,872	22
Hurley Medical Center	(15,640,167)	143	25,521,455	15	(19,743,833)	139	18,867,552	18
Lapeer Regional Hospital (f)	1,186,164	33	1,399,161	73	6,677,647	6	2,024,734	65
Marlette Community Hospital	970,429	42	587,791	107	591,531	28	418,755	123
McLaren General Hospital (f)	8,750,832	9	4,810,956	47	4,284,799	9	5,317,977	43
Memorial Healthcare	5,849,207	12	0	144	210,765	36	566,191	114

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Table 3 (continued)

Hospital Name 2002	2001				2002			
	Net Income from Services to Patients		Total Other Income/Expense		Net Income from Services to Patients		Total Other Income/Expense	
		Rank		Rank		Rank		Rank
Hayes Green Beach Memorial Hospital	\$ 845,846	27	\$ 1,152,844	82	\$ 1,888,857	22	\$ 1,029,218	83
Herrick Memorial Hospital, Inc.	518,410	35	217,007	123	(2,736,323)	111	697,848	100
Hillsdale Community Health Center (b)	(450,665)	66	960,046	87	163,839	58	1,052,243	81
Ingham Regional Medical Center (f)	2,023,266	13	6,521,924	34	(820,000)	92	3,004,000	44
W.A. Foote Memorial Hospital	(24,092,085)	139	20,969,496	14	(24,269,695)	142	14,284,237	13
Area 3 - Southwest Michigan								
Battle Creek Health System (m)	(\$ 4,743,928)	115	\$ 6,377,202	35	(\$ 1,663,925)	104	\$ 6,033,989	30
Borgess Hospital (b)	3,096,287	11	19,702,551	15	36,176,310	1	19,702,551	10
Bronson Methodist Hospital (c)	(14,416,117)	132	34,472,252	6	(2,023,426)	106	24,686,426	7
Bronson Vicksburg Hospital (c)	722,370	31	705,013	99	1,024,821	32	285,485	117
Community Health Center (b)	(168,552)	58	1,209,008	80	(51,521)	70	1,165,897	74
Community Hospital - Watervliet (b)	(470,329)	68	733,104	96	191,807	56	982,033	85
Lake View Community Hospital	1,031,850	22	1,481,482	70	1,405,155	28	962,403	87
Lakeland Hospital - St. Joseph	11,762,229	3	7,732,938	30	10,661,800	5	4,331,295	37
Lee Memorial Hospital (b)	(2,477,668)	105	470,521	112	(2,190,989)	107	567,125	105
Oaklawn Hospital	855,973	26	190,624	126	1,421,065	27	312,415	116
Pennock Hospital	1,195,653	21	(3,010,688)	144	649,491	40	(353,649)	138
South Haven Community Hospital	508,865	36	1,399,602	71	87,029	61	966,751	86
Southwestern Michigan Rehabilitation	(717,892)	75	213,809	124	(576,142)	84	983,775	84
Sturgis Memorial Hospital	797,536	29	499,389	110	207,558	55	346,211	113
Three Rivers Area Hospital (b)	(623,177)	72	728,921	97	558,680	41	375,906	112
Trillium Hospital	(861,407)	81	541,959	106	(2,583,422)	109	166,119	129
Area 4 - West Michigan								
Allegan General Hospital	\$ 24,616	46	\$ 1,772,387	63	\$ 363,662	46	\$ 1,061,088	80
Carson City Osteopathic Hospital (j)	(2,032,898)	99	2,680,559	57	(730,910)	89	(465,199)	139
Gerber Memorial Hospital	(2,368,566)	102	1,768,969	64	792,551	36	774,061	94
Gratiot Community Hospital	130,742	43	3,993,670	46	364,664	45	3,809,733	41
Hackley Hospital	(2,057,669)	100	88,482	133	727,520	38	2,393,560	54
Harbor Beach Community Hospital	(1,405,936)	89	271,334	120	916,312	34	498,909	106
Holland Community Hospital	3,325,772	10	(2,502,525)	141	5,027,710	8	1,533,843	64
Huron Valley - Sinai Hospital (d)	(2,969,632)	109	2,654,000	58	1,860,000	23	2,375,000	55
Ionia County Memorial Hospital	1,562,137	15	(1,126,702)	139	190,799	57	19,695	135
Kelsey Memorial Hospital	805,772	28	(802,040)	138	(338,890)	79	67,646	134
Lakeshore Community Hospital	19,368	48	210,842	125	(190,319)	74	221,365	125
Mary Free Bed Guild	(4,948,944)	116	7,809,532	29	(5,599,775)	127	7,944,990	24
Mecosta County General Hospital	(365,714)	63	646,974	101	(1,039,747)	96	783,112	93
Memorial Medical Center of West Michigan	(845,531)	80	1,104,732	83	(2,870,471)	114	1,154,917	75
Mercy General Health Partners (m)	(3,114,458)	110	4,644,953	44	(2,859,932)	113	4,758,261	34
Metropolitan Hospital - Grand Rapids	(13,060,401)	130	19,126,828	16	(2,717,390)	110	5,226,369	32
NextCare Hospital of Muskegon *								
North Ottawa Community Hospital	604,654	33	(2,910,281)	143	(1,061,648)	97	149,287	131
Sheridan Community Hospital	19,104	49	(127,352)	136	315,690	51	245,558	122
Spectrum Health (k)	(72,041,509)	145	123,466,669	1	12,949,532	3	7,686,530	26
Spectrum Health - Kent Community Campus (k)	(6,801,915)	125	25,515,456	12	(4,273,446)	123	459,368	109
Spectrum Health - Reed City Campus (k)	(833,729)	79	395,143	116	2,485,698	17	193,241	128
St. Mary's Mercy Med. Center (Grand Rapids) (m)	(34,031,932)	142	44,417,058	3	(44,040,531)	145	56,058,010	2
United Memorial Hospital	(1,006,580)	85	1,052,111	86	(3,638,358)	118	887,635	89
Zeeland Community Hospital	737,104	30	911,369	90	1,823,894	24	828,167	91
Area 5 - Genesee								
Genesys Reg. Med Center - Flint Osteo Campus	(\$40,836,002)	143	\$13,952,872	20	\$ 1,118,603	31	\$ 2,683,444	48
Hurley Medical Center	(20,664,249)	138	23,009,998	13	(35,466,775)	144	10,718,702	21
Lapeer Regional Hospital (f)	14,526,773	2	2,024,734	62	4,267,115	10	(12,227,502)	146
Marlette Community Hospital	(737,838)	76	511,912	109	255,700	53	576,702	104
McLaren General Hospital (f)	(18,582,591)	137	5,317,977	39	(3,072,607)	116	7,755,686	25
Memorial Healthcare	(463,100)	67	(2,808,990)	142	3,235,111	15	(5,617,720)	143

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Table 3 (continued)

<u>Hospital Name 2002</u>	1998				2000			
	Net Income from Services to Patients	Rank	Total Other Income/ Expense	Rank	Net Income from Services to Patients	Rank	Total Other Income/ Expense	Rank
<u>Area 6 - East Central Michigan</u>								
Bay Medical Center (f)	(\$ 3,109,271)	126	\$ 8,608,696	30	(\$ 11,312,733)	130	\$ 8,516,591	35
Caro Community Hospital	227,876	55	66,023	141	(669,837)	69	168,023	136
Central Michigan Community Hospital (j)	(1,769,944)	113	2,668,591	59	(7,117,199)	123	4,131,144	49
Covenant Medical Center, Inc.	(16,244,361)	144	16,274,611	22	(5,191,433)	117	10,650,038	28
Deckerville Community Hospital	(528,075)	88	113,043	140	(735,086)	73	181,696	132
Healthsource Saginaw	(1,991,828)	117	1,015,414	86	(2,285,224)	100	1,020,712	87
Hills & Dales General Hospital	302,663	52	563,420	108	(549,789)	63	1,016,674	88
Huron Memorial Hospital	1,682,187	28	740,537	97	(1,140,105)	88	858,411	97
McKenzie Memorial Hospital	(948,558)	103	1,098,901	83	(1,570,807)	93	1,646,388	71
Mid Michigan Medical Center-Clare (g)	(323,162)	81	927,530	89	(62,603)	48	1,224,866	80
Mid Michigan Medical Center-Gladwin (g)	(358,117)	83	861,627	90	(396,198)	56	1,021,940	86
Mid Michigan Reg. Med. Center - Midland (g)	(2,858,254)	124	22,424,158	18	(5,163,839)	115	17,234,502	19
Scheurer Hospital	990,180	41	644,903	103	233,349	34	972,720	91
St. Mary's Medical Center - Saginaw	11,501,667	3	12,292,875	25	(4,621,602)	111	12,478,608	24
Standish Community Hospital	70,565	63	802,262	93	(456,806)	59	1,551,242	73
Tawas St. Joseph Hospital	(1,748,672)	111	1,473,518	72	(792,372)	77	917,539	96
West Branch Regional Medical Center	1,690,208	27	683,925	101	(2,050,202)	97	327,139	125
<u>Area 7 - North Central Michigan</u>								
Alpena General Hospital	\$ 16,373	65	\$ 2,892,904	56	(\$ 1,922,801)	96	\$ 3,905,887	50
Charlevoix Area Hospital	(261,602)	77	739,396	98	(305,171)	52	1,277,029	78
Cheboygan Memorial Hospital	(859,309)	99	1,211,690	80	(192,876)	50	412,505	124
Kalkaska Memorial Health Center (h)	(192,794)	74	626,622	104	(534,819)	62	626,184	110
Leelanau Memorial Hospital (h)	(586,289)	91	787,515	95	(937,712)	82	530,466	117
Mercy Hospital - Cadillac (m)	(118,287)	71	1,388,742	74	(617,009)	66	924,083	95
Mercy Hospital - Grayling (m)	(1,535,975)	110	950,441	88	(2,346,612)	102	1,609,591	72
Munson Medical Center (h)	9,372,398	6	25,343,892	16	8,250,162	3	4,832,532	45
Northern Michigan Hospitals, Inc.	(2,901,814)	125	7,557,752	36	(22,836,222)	140	22,042,631	16
Otsego County Memorial Hospital	169,766	57	405,582	119	77,685	41	602,042	112
Paul Oliver Memorial Hospital (h)	(321,625)	80	389,661	121	(426,080)	57	442,149	119
Rogers City Rehabilitation Hospital	(503,684)	87	446,078	115	(785,180)	76	557,806	115
West Shore Medical Center	646,727	47	953,175	87	2,534,579	16	1,347,579	77
<u>Area 8 - Upper Peninsula</u>								
Chippewa War Memorial Hospital	(\$ 1,467,121)	107	\$ 1,663,693	71	(\$ 653,387)	67	\$ 1,467,811	74
Dickinson County Memorial Hospital	(1,827,909)	114	1,189,919	81	1,031,566	23	719,386	102
Francis Bell Memorial Hospital	2,039,228	25	595,189	106	508,211	30	2,547,864	60
Grand View Hospital	(6,191,638)	138	6,489,034	40	118,699	39	74,203	143
Helen Newberry Joy Hospital	(260,796)	76	453,200	114	(469,754)	60	426,676	121
Iron County General Hospital	(2,349)	66	312,295	123	(607,760)	65	811,158	98
Keweenaw Memorial Medical Center	(671,924)	95	714,598	99	(51,208)	46	969,779	92
Mackinac Straits Hospital	(718,833)	96	808,508	92	(1,430,368)	92	1,167,544	81
Marquette General Hospital	2,324,126	24	8,275,660	33	(1,043,973)	84	14,259,363	20
Munising Memorial Hospital	(19,342)	68	258,433	129	(436,606)	58	678,604	106
Ontonagon Memorial Hospital	(567,876)	90	150,654	136	177,848	37	122,092	140
Portage Health Systems	1,164,933	35	1,214,306	79	(725,116)	71	2,164,981	62
Schoolcraft Memorial Hospital	(474,358)	86	221,700	131	(709,404)	70	535,603	116
St. Francis Hospital	(4,437,175)	131	791,419	94	(951,702)	83	931,142	94
TOTAL	(\$355,428,348)		\$1,218,511,462		(\$821,764,944)		\$1,457,152,303	

Source: Medicaid cost reports filed with the Michigan Department of Community Health

Hospital Affiliation 2002

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| <ul style="list-style-type: none"> (a) Bon Secours Cottage Health Services (b) Borgess Health Alliance (c) Bronson Healthcare Group (d) Detroit Medical Center (e) Henry Ford/Horizon Health System (f) McLaren Health Care Corp. (g) Mid-Michigan Regional Medical Center | <ul style="list-style-type: none"> (h) Munson Healthcare (i) Oakwood Healthcare, Inc. (j) Sparrow Health System (k) Spectrum Health (l) St. John Health System (m) Trinity Health (n) William Beaumont Hospital Corp. |
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CRC Memorandum

Table 3 (continued)

Hospital Name 2002	2001				2002			
	Net Income from Services to Patients	Rank	Total Other Income/Expense	Rank	Net Income from Services to Patients	Rank	Total Other Income/Expense	Rank
Area 6 - East Central Michigan								
Bay Medical Center (f)	(\$18,446,013)	136	\$ 5,301,034	40	(\$ 37,963)	68	\$ 5,447,812	31
Caro Community Hospital	(114,457)	56	146,152	131	359,697	47	209,004	127
Central Michigan Community Hospital (j)	(4,351,953)	114	2,994,085	56	82,775	62	2,421,378	53
Covenant Medical Center, Inc.	(1,960,903)	97	5,696,141	36	(7,756,822)	131	(2,940,104)	141
Deckerville Community Hospital	(178,944)	59	113,144	132	(755,601)	91	257,945	119
Healthsource Saginaw	(1,619,468)	93	1,251,268	79	(555,669)	83	1,281,371	70
Hills & Dales General Hospital	(570,689)	71	934,347	88	(995,587)	95	945,881	88
Huron Memorial Hospital	(153,425)	57	828,393	94	413,795	44	1,114,517	77
McKenzie Memorial Hospital					(952,767)	93	480,820	107
Mid Michigan Medical Center-Clare (g)	611,145	32	1,300,736	75	(39,837)	69	1,135,186	76
Mid Michigan Medical Center-Gladwin (g)	148,925	42	1,323,792	74	292,592	52	1,386,070	69
Mid Michigan Reg. Med. Center - Midland (g)	(6,533,593)	122	10,254,621	27	(10,049,233)	136	8,989,229	23
Scheurer Hospital	312,148	39	1,162,023	81	(7,054)	67	1,436,220	67
St. Mary's Medical Center - Saginaw	1,272,194	17	7,355,944	32	2,084,656	20	3,906,826	40
Standish Community Hospital	58,971	44	230,185	122	43,712	64	285,343	118
Tawas St. Joseph Hospital	1,255,835	18	497,024	111	1,493,920	26	(132,367)	137
West Branch Regional Medical Center	(1,521,622)	91	1,081,929	85	(590,650)	86	1,043,443	82
Area 7 - North Central Michigan								
Alpena General Hospital	(\$ 2,482,451)	106	\$ 4,265,617	45	(\$ 4,302,196)	124	\$ 4,310,451	38
Charlevoix Area Hospital	(87,955)	54	1,279,896	78	323,055	49	1,083,076	78
Cheboygan Memorial Hospital	20,624	47	(401,240)	137	(587,960)	85	870,789	90
Kalkaska Memorial Health Center (h)	363,334	37	875,921	92	521,474	43	1,242,832	71
Leelanau Memorial Hospital (h)	(821,563)	78	608,548	103	(744,204)	90	598,134	103
Mercy Hospital - Cadillac (m)	590,604	34	409,370	115	911,459	35	1,229,715	72
Mercy Hospital - Grayling (m)	(1,984,280)	98	1,372,922	73	(1,646,389)	103	1,538,509	63
Munson Medical Center (h)	(202,121)	60	8,727,731	28	111,403	60	3,001,429	45
Northern Michigan Hospitals, Inc.	(14,276,009)	131	12,295,294	22	(8,951,509)	135	10,308,764	22
Otsego County Memorial Hospital	180,935	41	720,017	98	772,113	37	466,895	108
Paul Oliver Memorial Hospital (h)	(329,707)	62	440,573	114	(441,903)	82	312,619	115
Rogers City Rehabilitation Hospital	(756,679)	77	588,969	104	(234,917)	77	243,253	123
West Shore Medical Center	1,506,246	16	1,578,129	68	556,787	42	1,216,514	73
Area 8 - Upper Peninsula								
Chippewa War Memorial Hospital	(\$ 716,735)	74	\$ 1,620,509	67	(\$ 1,322,175)	100	\$ 2,691,522	47
Dickinson County Memorial Hospital	1,251,699	19	2,286,989	59	2,213,676	19	1,904,283	61
Francis Bell Memorial Hospital	958,580	25	1,082,224	84	220,622	54	1,079,957	79
Grand View Hospital	1,214,117	20	861,302	93	1,904,328	21	714,835	98
Helen Newberry Joy Hospital	8,194	51	451,568	113	(153,612)	72	606,148	101
Iron County General Hospital	(498,730)	69	926,774	89	(803)	66	441,794	110
Keweenaw Memorial Medical Center	(251,591)	61	877,956	91	(157,991)	73	739,447	95
Mackinac Straits Hospital	(2,136,783)	101	1,559,005	69	(1,629,948)	102	1,639,139	62
Marquette General Hospital	(4,100,026)	113	5,111,644	41	(3,817,418)	119	7,052,472	27
Munising Memorial Hospital	(388,711)	64	368,618	117	(299,324)	78	706,577	99
Ontonagon Memorial Hospital	(392,862)	65	185,003	128	(116,639)	71	164,434	130
Portage Health Systems	(22,553)	53	1,768,826	65	49,150	63	1,406,941	68
Schoolcraft Memorial Hospital	(986,363)	84	1,294,500	76	(1,166,704)	98	1,456,783	65
St. Francis Hospital	29,808	45	736,466	95	(969,607)	94	814,039	92
TOTAL	(\$665,736,404)		\$935,835,127		(\$484,240,737)		\$653,977,606	

* See Hospital Specific Data in box on p. 2.