

CRC Memorandum

Table 2 sorted:
Alphabetically
2002 Surplus/Deficit Ranking

Table 2
Summary Finances of Individual Michigan Hospitals:
Fiscal Years 1998, 2000, 2001 and 2002

Hospital Name 2002	1998 Surplus (Deficit)	Rank	2000 Surplus (Deficit)	Rank	2001 Surplus (Deficit)	Rank	2002 Surplus (Deficit)	Rank	Cumulative Surplus (Deficit) 2000-2002	Rank
Area 1 - Southeast Michigan										
Bi-County Community Hospital (c)	\$ 3,061,490	49	\$ 51,721	98	\$ 4,549,462	30	(\$ 2,659,656)	134	\$ 1,941,527	79
Bon Secours Hospital (a)	4,135,817	43	4,270,531	36	5,026,234	27	3,809,584	36	13,106,349	30
Botsford General Osteopathic Hospital	6,050,828	33	1,038,517	66	3,033,942	41	(18,041,280)	142	(13,968,821)	141
Chelsea Community Hospital	1,226,635	76	(676,004)	116	801,035	74	1,835,891	56	1,960,922	78
Cottage Hospital of Grosse Pointe (a)	(3,039,420)	140	3,325,573	42	3,652,603	36	4,506,612	24	11,484,788	34
Crittenton Hospital	22,941,296	14	13,505,926	15	19,531,094	8	4,361,436	26	37,398,456	12
Forest Health Medical Center, Inc.	(1,623,917)	138	(17,296,594)	146	4,914,480	28	9,638,965	14	(2,743,149)	129
Garden City Osteopathic Hospital	5,216,693	39	(4,821)	101	(3,728,012)	137	4,311,709	27	578,876	97
Great Lakes Regional Rehab Hospital	275,631	104	(1,335,516)	129	(320,598)	110	2,603,717	45	947,603	90
Henry Ford Wyandotte Hospital (e)	10,118,000	27	12,495,000	18	5,270,997	25	4,020,518	35	21,786,515	19
Kern Hospital & Medical Center	(953,091)	135	(366,869)	110	(727,478)	122	(885,854)	119	(1,980,201)	128
Madison Community Hospital	(389,504)	124	(3,015,067)	137	(2,270,040)	132	(1,331,809)	124	(6,616,916)	135
Mercy Hospital - Port Huron (m)	5,393,463	38	5,855,000	26	2,684,000	43	191,328	102	8,730,328	40
Mercy Memorial Hospital	6,152,906	32	3,354,086	41	3,647,704	37	4,116,943	34	11,118,733	36
Mt. Clemens General Osteopathic Hospital	7,003,381	31	5,271,538	28	5,494,853	24	12,099,398	10	22,865,789	17
North Oakland Medical Center	(2,612,829)	139	(1,208,798)	127	(4,414,891)	139	15,598,132	8	9,974,443	37
Oakwood Annapolis Hospital (i)	(3,210,784)	141	4,566,807	32	435,509	83	1,864,278	55	6,866,594	43
Oakwood Heritage Hospital (i)	826,114	83	(1,146,678)	125	(11,547,890)	141	(13,160,570)	141	(25,855,138)	145
Oakwood Hospital and Medical Center (i)	43,877,304	6	5,150,809	30	5,882,868	23	10,181,108	13	21,214,785	20
Oakwood Southshore Medical Center (i)	(436,338)	128	(3,978,651)	138	(2,584,719)	134	(1,716,532)	128	(8,279,902)	138
Pontiac Osteopathic Hospital	484,565	94	(2,225,371)	133	(1,511,233)	126	331,347	95	(3,405,257)	130
Port Huron Hospital	3,558,128	46	2,521,761	48	3,778,196	33	1,930,691	53	8,230,648	41
Providence Hospital (l)	23,644,243	13	21,556,549	9	13,927,672	13	2,555,145	46	38,039,366	11
Riverside Osteopathic Hospital (e)	2,931,930	51	(1,634,535)	131	(687,426)	121	(18,350,519)	143	(20,672,480)	143
St. John - North Shores Hospital (l)	(73,483)	121	282,161	85	(838,485)	123	370,260	94	(186,064)	109
St. John Macomb Hospital (l)	544,836	91	4,344,096	35	3,199,103	39	4,121,784	32	11,664,983	33
St. John Oakland Hospital (l)	5,562,129	36	13,937,250	13	4,772,604	29	5,689,450	20	24,399,304	16
St. John River District Hospital (l)	701,954	85	650,046	78	823,575	72	1,781,653	57	3,255,274	65
St. Joseph Mercy Hospital - Ann Arbor (m)	48,841,000	3	20,042,095	10	7,234,429	20	18,427,922	6	45,704,446	10
St. Joseph Mercy Hospital & Health Services (m)	10,827,631	25	4,958,886	31	3,855,062	32	6,105,693	18	14,919,641	27
St. Joseph Mercy Livingston Hospital (m)	(420,946)	127	5,259,263	29	165,584	94	(1,009,913)	121	4,414,934	56
St. Joseph Mercy Oakland (m)	21,539,000	15	4,435,732	34	2,462,513	45	(1,410,450)	125	5,487,795	48
St. Joseph Mercy Saline Hospital (m)	5,851,000	34	7,874,000	24	5,255,035	26	4,599,765	23	17,728,800	23
St. Mary Mercy Hospital (m)	4,646,163	42	3,598,622	40	(3,955,299)	138	(114,376)	110	(471,053)	113
Straith Memorial Hospital	324,692	99	(111,950)	105	422,798	86	925,372	81	1,236,220	87
University Health System	172,992,865	1	318,006,184	1	(6,628,754)	140	(23,588,615)	144	287,788,815	1
William Beaumont Hospital - Royal Oak (n)	44,892,185	5	41,221,002	4	26,987,731	2	9,449,039	16	77,657,772	6
William Beaumont Hospital - Troy (n)	11,752,073	24	10,428,788	21	9,113,442	15	9,504,304	15	29,046,534	14
Area 1.1 - City of Detroit										
Children's Hospital of Michigan (d)	\$31,732,997	10	\$37,019,811	5	\$22,957,962	3	\$29,130,028	2	\$89,107,801	4
Detroit Receiving Hospital (d)	37,105,640	8	45,630,000	3	19,202,267	10	4,154,894	31	68,987,161	7
Harper University Hospital (d)	(20,127,487)	146	(32,607,000)	147	(18,976,001)	144	(27,191,524)	146	(78,774,525)	148
Henry Ford Hospital (e)	(72,525,705)	149	(91,118,290)	149	(97,967,835)	146	(114,913,104)	147	(303,999,229)	149
Mercy Hospital, Detroit (m) *	(8,459,000)	145	(15,433,581)	145					(15,433,581)	142
Rehabilitation Institute (d)	3,246,000	48	1,387,208	61	6,868,411	21	4,283,431	28	12,539,050	31
Sinai-Grace Hospital (d)	(21,225,009)	147	(49,384,308)	148	(528,075)	117	16,850,000	7	(33,062,383)	146
St. John Detroit Riverview Hospital (l)	544,836	90	2,777,955	47	165,510	95	(3,785,307)	136	(841,842)	117
St. John Hospital (l)	39,249,503	7	46,758,337	2	19,842,253	6	21,955,669	4	88,556,259	5
St. John Northeast Community Hospital (l)	(7,699,183)	144	(978,576)	122	916,526	69	(1,893,677)	129	(1,955,727)	127
Area 2 - Mid-South Michigan										
Clinton Memorial Hospital (j)	(\$ 949,781)	134	\$ 20,109	99	(\$ 362,149)	111	\$ 219,621	100	(\$ 122,419)	107
Doctors Hospital of Jackson (b)	258,396	105	(595,974)	115	19,837,696	7	(406,388)	116	18,835,334	22
Eaton Rapids Medical Center	539,201	92	809,493	75	587,598	80	759,701	83	2,156,792	74
Edward W. Sparrow Hospital (j)	13,188,788	21	(741,347)	118	7,866,690	19	10,503,882	12	17,629,225	24
Emma L. Bixby Hospital	1,340,706	73	(5,791,299)	139	(1,543,940)	127	(2,224,951)	131	(9,560,190)	139

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Table 2 (continued)

Hospital Name 2002	1998		2000		2001		2002		Cumulative	
	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank
Hayes Green Beach Memorial Hospital	\$ 1,037,443	77	(\$ 70,123)	104	\$ 1,998,690	49	\$ 2,918,075	41	\$ 4,846,642	53
Herrick Memorial Hospital, Inc.	1,251,338	75	2,097,234	50	735,417	76	(2,038,475)	130	794,176	92
Hillsdale Community Health Center (b)	1,461,955	70	614,808	80	509,381	81	1,216,082	75	2,340,271	73
Ingham Regional Medical Center (f)	10,058,226	28	(6,708,582)	140	8,545,190	17	2,184,000	51	4,020,608	59
W.A. Foote Memorial Hospital	46,077,900	4	18,897,483	11	(3,122,589)	135	(9,985,458)	139	5,789,436	47
Area 3 - Southwest Michigan										
Battle Creek Health System (m)	\$12,408,483	23	(\$13,931,459)	144	\$ 1,633,274	57	\$ 4,370,064	25	(\$ 7,928,121)	137
Borgess Hospital (b)	21,264,000	16	25,665,658	7	22,798,838	4	55,878,861	1	104,343,357	3
Bronson Methodist Hospital (c)	30,991,516	11	23,789,328	8	20,056,135	5	22,663,000	3	66,508,463	8
Bronson Vicksburg Hospital (c)	1,382,484	72	1,227,376	62	1,427,383	61	1,310,306	72	3,965,065	60
Community Health Center (b)	4,066,551	44	3,131,407	44	1,040,456	66	1,114,376	77	5,286,239	50
Community Hospital - Watervliet (b)	557,154	89	70,207	97	262,775	91	1,173,840	76	1,506,822	84
Lake View Community Hospital	1,917,494	61	1,530,630	59	2,513,332	44	2,367,558	49	6,411,520	45
Lakeland Hospital - St. Joseph	16,392,204	19	15,195,051	12	19,495,167	9	14,993,095	9	49,683,313	9
Lee Memorial Hospital (b)	216,989	108	(1,418,618)	130	(2,007,147)	131	(1,623,864)	126	(5,049,629)	134
Oaklawn Hospital	1,548,472	67	3,754,163	39	1,046,597	65	1,733,480	60	6,534,240	44
Pennock Hospital	3,761,303	45	4,440,461	33	(1,815,035)	128	295,842	97	2,921,268	69
South Haven Community Hospital	2,170,182	59	1,874,091	54	1,908,467	51	1,053,780	79	4,836,338	54
Southwestern Michigan Rehabilitation	(38,128)	119	90,914	95	(504,083)	116	407,633	92	(5,536)	105
Sturgis Memorial Hospital	964,819	78	272,605	86	1,296,925	62	553,769	88	2,123,299	76
Three Rivers Area Hospital (b)	246,014	106	216,923	90	105,744	97	934,586	80	1,257,253	86
Trillium Hospital	(504,266)	129	(1,154,394)	126	(319,448)	109	(2,417,303)	133	(3,891,145)	132
Area 4 - West Michigan										
Allegan General Hospital	\$ 1,749,316	62	\$ 1,947,600	53	\$ 1,797,003	52	\$ 1,424,750	66	\$ 5,169,353	51
Carson City Osteopathic Hospital (j)	158,381	113	237,783	88	647,661	78	(1,196,109)	123	(310,665)	110
Gerber Memorial Hospital	3,006,319	50	1,833,339	55	(599,597)	119	1,566,612	62	2,800,354	72
Gratiot Community Hospital	2,904,395	53	2,938,565	46	4,124,412	31	4,174,397	30	11,237,374	35
Hackley Hospital	5,105,341	40	1,653,659	57	(1,969,187)	129	3,121,080	39	2,805,552	71
Harbor Beach Community Hospital	320,423	100	(403,783)	111	(1,134,602)	124	1,415,221	67	(123,164)	108
Holland Community Hospital	12,635,385	22	12,173,590	19	823,247	73	6,561,553	17	19,558,390	21
Huron Valley - Sinai Hospital (d)	7,078,187	30	(11,608,000)	143	(315,632)	108	4,235,000	29	(7,688,632)	136
Ionia County Memorial Hospital	1,463,485	69	943,441	70	435,435	84	210,494	101	1,589,370	83
Kelsey Memorial Hospital	(606,529)	131	(1,028,010)	123	3,732	100	(271,244)	115	(1,295,522)	120
Lakeshore Community Hospital	177,514	112	364,357	82	230,210	93	31,046	104	625,613	95
Mary Free Bed Guild	3,285,451	47	2,098,329	49	2,860,588	42	2,345,215	50	7,304,132	42
Mecosta County General Hospital	820,446	84	2,014,173	51	281,260	90	(256,635)	114	2,038,798	77
Memorial Medical Center of West Michigan	1,736,249	63	1,631,051	58	259,201	92	(1,715,554)	127	174,698	99
Mercy General Health Partners (m)	2,145,893	60	(7,133,521)	141	1,530,495	58	1,898,329	54	(3,704,697)	131
Metropolitan Hospital - Grand Rapids	(1,329,017)	137	3,769,617	38	6,066,427	22	2,508,979	47	12,345,023	32
NextCare Hospital of Muskegon *	(3,610,139)	142	(824,340)	120					(824,340)	115
North Ottawa Community Hospital	(789,684)	133	3,143,812	43	(2,305,627)	133	(912,361)	120	(74,176)	106
Sheridan Community Hospital	690,355	86	873,512	72	(108,248)	103	561,248	87	1,326,512	85
Spectrum Health (k)	65,053,482	2	36,876,905	6	51,425,160	1	20,636,062	5	108,938,127	2
Spectrum Health - Kent Community Campus (k)	879,664	80	(1,048,598)	124	18,713,541	11	(3,814,078)	137	13,850,865	29
Spectrum Health - Reed City Campus (k)	362,868	97	(2,243,941)	134	(438,586)	114	2,678,939	42	(3,588)	104
St. Mary's Mercy Med. Center (Grand Rapids) (m)	18,871,160	18	13,523,165	14	10,385,126	14	12,017,479	11	35,925,770	13
United Memorial Hospital	1,435,194	71	860,471	73	45,531	98	(2,750,723)	135	(1,844,721)	126
Zeeland Community Hospital	1,483,017	68	1,034,821	67	1,648,473	56	2,652,061	43	5,335,355	49
Area 5 - Genesee										
Genesys Reg. Med Center - Flint Osteo Campus	(\$27,935,592)	148	(\$10,532,973)	142	(\$26,883,130)	145	\$ 3,802,047	37	(\$33,614,056)	147
Hurley Medical Center	9,881,288	29	(876,281)	121	2,345,749	46	(24,748,073)	145	(23,278,605)	144
Lapeer Regional Hospital (f)	2,585,325	55	8,702,381	23	16,551,507	12	(7,960,387)	138	17,293,501	26
Marlette Community Hospital	1,558,220	66	1,010,286	68	(225,926)	107	832,402	82	1,616,762	82
McLaren General Hospital (f)	13,561,788	20	9,602,776	22	(13,264,614)	143	4,683,079	22	1,021,241	89
Memorial Healthcare	5,849,207	35	776,956	76	(3,272,090)	136	(2,382,609)	132	(4,877,743)	133
Area 6 - East Central Michigan										
Bay Medical Center (f)	\$ 5,499,425	37	(\$ 2,796,142)	135	(\$13,144,979)	142	\$ 5,409,849	21	(\$10,531,272)	140
Caro Community Hospital	293,899	103	(501,814)	113	31,695	99	568,701	86	98,582	102
Central Michigan Community Hospital (j)	898,647	79	(2,986,055)	136	(1,357,868)	125	2,504,153	48	(1,839,770)	125
Covenant Medical Center, Inc.	30,250	118	5,458,605	27	3,735,238	34	(10,696,926)	140	(1,503,083)	123
Deckerville Community Hospital	(415,032)	125	(553,390)	114	(65,800)	102	(497,656)	118	(1,116,846)	119
Healthsource Saginaw	(976,414)	136	(1,264,512)	128	(368,200)	112	725,702	84	(907,010)	118

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Table 2 (continued)

Hospital Name 2002	1998		2000		2001		2002		Cumulative	
	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank	Surplus (Deficit)	Rank
Hills & Dales General Hospital	866,083	82	466,885	81	363,658	87	(49,706)	108	780,837	93
Huron Memorial Hospital	2,422,724	56	(281,694)	109	674,968	77	1,528,312	63	1,921,586	80
McKenzie Memorial Hospital	150,343	114	75,581	96			(471,947)	117	(396,366)	112
Mid Michigan Medical Center-Clare (g)	604,368	87	1,162,263	64	1,911,881	50	1,095,349	78	4,169,493	57
Mid Michigan Medical Center-Gladwin (g)	503,510	93	625,742	79	1,472,717	60	1,678,662	61	3,777,121	61
Mid Michigan Reg. Med. Center - Midland (g)	19,565,904	17	12,070,663	20	3,721,028	35	(1,060,004)	122	14,731,687	28
Scheurer Hospital	1,635,083	64	1,206,069	63	1,474,171	59	1,429,166	65	4,109,406	58
St. Mary's Medical Center - Saginaw	23,794,542	12	7,857,006	25	8,628,138	16	5,991,482	19	22,476,626	18
Standish Community Hospital	872,827	81	1,094,436	65	289,156	89	329,055	96	1,712,647	81
Tawas St. Joseph Hospital	(275,154)	123	125,167	93	1,752,859	54	1,361,553	70	3,239,579	66
West Branch Regional Medical Center	2,374,133	58	(1,723,063)	132	(439,693)	115	452,793	89	(1,709,963)	124
Area 7 - North Central Michigan										
Alpena General Hospital	\$ 2,909,277	52	\$ 1,983,086	52	\$ 1,783,166	53	\$ 8,255	107	\$ 3,774,507	62
Charlevoix Area Hospital	477,794	95	971,858	69	1,191,941	64	1,406,131	68	3,569,930	63
Cheboygan Memorial Hospital	352,381	98	219,629	89	(380,616)	113	282,829	99	121,842	101
Kalkaska Memorial Health Center (h)	433,828	96	91,365	94	1,239,255	63	1,764,306	59	3,094,926	67
Leelanau Memorial Hospital (h)	201,226	109	(407,246)	112	(213,015)	106	(146,070)	112	(766,331)	114
Mercy Hospital - Cadillac (m)	1,270,455	74	307,074	83	999,974	68	2,141,174	52	3,448,222	64
Mercy Hospital - Grayling (m)	(585,534)	130	(737,021)	117	(611,358)	120	(107,880)	109	(1,456,259)	122
Munson Medical Center (h)	34,716,290	9	13,082,694	17	8,525,610	18	3,112,832	40	24,721,136	15
Northern Michigan Hospitals, Inc.	4,655,938	41	(793,591)	119	(1,980,715)	130	1,357,255	71	(1,417,051)	121
Otsego County Memorial Hospital	575,348	88	679,727	77	900,952	71	1,239,008	74	2,819,687	70
Paul Oliver Memorial Hospital (h)	68,036	116	16,069	100	110,866	96	(129,284)	111	(2,349)	103
Rogers City Rehabilitation Hospital	(57,606)	120	(227,374)	107	(167,710)	104	8,336	106	(386,748)	111
West Shore Medical Center	1,599,902	65	3,882,158	37	3,084,375	40	1,773,301	58	8,739,834	39
Area 8 - Upper Peninsula										
Chippewa War Memorial Hospital	\$ 196,572	110	\$ 814,424	74	\$ 903,774	70	\$ 1,369,347	69	\$ 3,087,545	68
Dickinson County Memorial Hospital	(637,990)	132	1,750,952	56	3,538,688	38	4,117,959	33	9,407,599	38
Francis Bell Memorial Hospital	2,634,417	54	3,056,075	45	2,040,804	48	1,300,579	73	6,397,458	46
Grand View Hospital	297,396	102	192,902	92	2,075,419	47	2,619,163	44	4,887,484	52
Helen Newberry Joy Hospital	192,404	111	(43,078)	103	459,762	82	452,536	90	869,220	91
Iron County General Hospital	309,946	101	203,398	91	428,044	85	440,991	91	1,072,433	88
Keweenaw Memorial Medical Center	42,674	117	918,571	71	626,365	79	581,456	85	2,126,392	75
Mackinac Straits Hospital	89,675	115	(262,824)	108	(577,778)	118	9,191	105	(831,411)	116
Marquette General Hospital	10,599,786	26	13,215,390	16	1,011,618	67	3,235,054	38	17,462,062	25
Munising Memorial Hospital	239,091	107	241,998	87	(20,093)	101	407,253	93	629,158	94
Ontonagon Memorial Hospital	(417,222)	126	299,940	84	(207,859)	105	47,795	103	139,876	100
Portage Health Systems	2,379,239	57	1,439,865	60	1,746,273	55	1,456,091	64	4,642,229	55
Schoolcraft Memorial Hospital	(252,658)	122	(173,801)	106	308,137	88	290,079	98	424,415	98
St. Francis Hospital	(3,645,756)	143	(20,560)	102	766,274	75	(155,568)	113	590,146	96
TOTAL	\$863,083,114		\$635,387,359		\$270,098,723		\$169,736,869		\$ 1,075,222,951	

* See **Hospital Specific Data** in box on p. 2.

Source: Medicaid cost reports filed with the Michigan Department of Community Health

Hospital Affiliation 2002

- (a) Bon Secours Cottage Health Services
- (b) Borgess Health Alliance
- (c) Bronson Healthcare Group
- (d) Detroit Medical Center
- (e) Henry Ford/Horizon Health System
- (f) McLaren Health Care Corp.
- (g) Mid-Michigan Regional Medical Center
- (h) Munson Healthcare
- (i) Oakwood Healthcare, Inc.
- (j) Sparrow Health System
- (k) Spectrum Health
- (l) St. John Health System
- (m) Trinity Health
- (n) William Beaumont Hospital Corp.

Income from Non-patient Related Activities

The addition of income and expenses not directly related to patient care improves the overall picture. This is because many hospitals have significant income from contributions, investments and other income producing activities. Between 1998 and 2002, however, the amount of this income was reduced significantly (by 46% between 1998 and 2002) and

more than offset the reduced losses in net patient revenue. The result is that overall hospital surpluses went from \$863.1 in 1998 to \$169.7 in 2002. The combination of "Net Income from Services to Patients" and "Total Other Income and Expense" results in the overall surplus or deficit for each hospital in **Table 3**.